Key questions and themes for the review

Role and function

- 1. What should be the Growth Board's strategy, purpose and objectives? Is an alternative name required to better reflect its role?
- 2. Are the challenges to delivering on the Board's current objectives well understood and is an appropriate plan to meet those challenges in place?
- 3. Is there suitable communication infrastructure in place to ensure that partner councils, stakeholders and the public remain informed, and where appropriate, involved in the Growth Board's work?

Capability and Resources

- 4. Does the Growth Board and its governance arrangements have the appropriate officer resources and skills, now and into the future, to carry out its role and meet its objectives?
- 5. Is the membership, (both voting and non-voting) of the Growth Board appropriate for its role and purpose? Does the Growth Board's membership receive appropriate support to be effective in its role?
- 6. To what extent is it appropriate that the Growth Board's support is dependent on informal or temporary staffing arrangements, and what mitigation measures should be put in place to maintain continuity?

Process and structures

- 7. Does the current governance structure in its entirety support the effective functioning and management of the Growth Board's work?
- 8. Is there clear milestones and performance monitoring information to support the effective management and scrutiny of the Growth Board's work?
- 9. Does the Growth Board conduct its business with the right level of transparency and engage with stakeholders and the public meaningfully in the right way at the right time?
- 10. Is there sufficient transparency and clarity as to what decisions are needed and where decisions are taken so that the role of the Growth Board as a 'decision maker' (as opposed to the role of the constituent individual Authorities) is properly understood and functioning as it should?